

			Q3 2021				FY 2021			
			Consensus	Min	Max	# estimates	Consensus	Min	Max	# estimates
USA	USA Net sales	in millions of €	€ 11,003	€ 9,696	€ 11,661	21	€ 43,937	€ 41,634	€ 45,820	20
	USA Net sales	in millions of \$	\$13,042	\$11,686	\$13,631	20	\$52,399	\$50,167	\$54,010	19
	USA Comparable sales growth excluding gasoline	in %	0.1%	-3.0%	3.0%	20	0.0%	-2.1%	7.6%	19
	USA Underlying operating income	in millions of €	€ 498	€ 417	€ 559	21	\$2,027	€ 1,916	€ 2,151	20
	USA Underlying operating income	in millions of \$	\$598	\$523	\$659	17	\$2,422	\$2,303	\$2,550	16
	USA Underlying operating margin	in %	4.5%	4.0%	5.1%	21	4.6%	4.4%	4.8%	20
Europe	Europe Net sales	in millions of €	€ 7,019	€ 6,464	€ 7,462	21	€ 29,874	€ 28,959	€ 30,479	20
	Europe Comparable sales growth	in %	-0.5%	-8.0%	3.4%	20	1.7%	-2.1%	3.6%	19
	Europe Underlying operating income	in millions of €	€ 297	€ 266	€ 328	21	€ 1,335	€ 1,271	€ 1,403	20
	Europe Underlying operating margin	in %	4.2%	4.0%	4.7%	21	4.5%	4.3%	4.7%	20
Global Support Office	Underlying operating loss (including insurance)	in millions of €	€ 35	€ 20	€ 45	21	€ 137	€ 101	€ 161	20
Total Ahold Delhaize	Total Net sales	in millions of €	€ 18,020	€ 16,743	€ 18,792	21	€ 73,807	€ 72,029	€ 75,330	20
	Total Operating income	in millions of €	€ 750	€ 695	€ 835	14	€ 3,176	€ 3,087	€ 3,365	15
	Total Underlying operating income	in millions of €	€ 748	€ 425	€ 869	21	€ 3,232	€ 3,143	€ 3,495	20
	Total Underlying operating margin	in %	4.2%	3.9%	4.8%	21	4.4%	4.2%	4.7%	20
	Net financial expenses	in millions of €	€ 125	€ 116	€ 144	18	€ 492	€ 180	€ 550	20
	Income taxes	in millions of €	€ 138	€ 112	€ 163	18	€ 579	€ 519	€ 620	20
	Underlying income from continuing operations	in millions of €	€ 515	€ 457	€ 759	17	€ 2,144	€ 2,070	€ 2,279	18
	Net income	in millions of €	€ 496	€ 454	€ 548	14	€ 2,119	€ 2,027	€ 2,242	17
	Underlying Basic EPS from continuing operations	in €	€ 0.49	€ 0.44	€ 0.54	15	€ 2.08	€ 2.01	€ 2.23	16
	Underlying Diluted EPS from continuing operations	in €	€ 0.49	€ 0.44	€ 0.54	17	€ 2.09	€ 2.00	€ 2.23	18
	Dividend per common share	in €					€ 0.96	€ 0.85	€ 1.10	17
	€/ \$ exchange rate		€ 1.17	€ 0.86	€ 1.21	18	€ 1.17	€ 0.85	€ 1.21	19
	Capex	in millions of €					€ 2,225	€ 2,084	€ 2,378	16
	Free cash flow	in millions of €					€ 1,801	€ 1,224	€ 2,940	17

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